



**Chad Boulton, MD, MPH, MBA**

Health Care Improvement Consultant

Fellowship Placement: Centers for Medicare and Medicaid Services (CMS)

Chad Boulton, MD, MPH, MBA, is a healthcare consultant, a teacher, a researcher and a physician board-certified in Family Medicine and Geriatrics. Dr. Boulton has extensive experience in developing, testing, evaluating, and diffusing new models of comprehensive health care for persons with chronic conditions. He has published two books and more than 85 articles in biomedical scientific journals. From 2001-2012, he was a Professor of Health Policy and Management in the Bloomberg School of Public Health at the Johns Hopkins University, where he also held joint appointments on the faculties of the Schools of Medicine and Nursing. From 2000-2005, he edited the “Models and Systems of Geriatric Care” section of the Journal of the American Geriatrics Society, and he has reviewed manuscripts for 20 scientific journals and served as a grant reviewer on study sections of the NIA and AHRQ. During 2009-2011, Dr. Boulton served as a “Health and Aging Policy Fellow” and a Senior Advisor for Geriatrics and Long-Term Care at the Centers for Medicare & Medicaid Services (CMS). From 2012-2013, he directed the “Improving Healthcare Systems” program of the Patient-Centered Outcomes Research Institute (PCORI). He has provided healthcare consultative services in the U.S. and internationally since early 2014.

**Health and Aging Policy Fellows  
Profile**

**Date Profile Completed:** 2-11-2014

**Contact information:**

Chad Boulton, MD, MPH, MBA

2009-2010 Health and Aging Policy Fellow; Residential

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**HAPF Fellowship Q&A**

*Describe your HAPF fellowship placement(s):*

CMS, Senior Advisor for Geriatrics and Long-Term Care Helped to “stand up” the Center for Medicare & Medicaid Innovation (CMMI)

*What are some of the most important new skills/knowledge that you learned during your placement?*

I gained an appreciation of the challenges and complexity associated with creating a fast-growing, congressionally-mandated organization within a traditional bureaucracy. I learned the basic values and tactics of the Department of HHS.

*How would you assess the impact you had at your fellowship placement?*

I hope my contributions were valuable, but it’s hard to tell.

*How has the HAPF Fellowship influenced your current work and career path?*

Having a rudimentary understanding of the values and tactics of the Department of HHS enabled me to be hired and function as a program director within PCORI, especially in collaborative initiatives with NIH and AHRQ